

Search Process Overview

Concurrently during all phases:

- Canon to the Ordinary (CTO) receives inquiries from priests looking for new positions
- Vestry and Search committee maintain confidentiality of names of priests under consideration
- Vestry and Search committee communicate and share progress of search process as it unfolds with congregation
- CTO and Bishop survey landscape of wider church for priests possessing gifts which align with values, culture, and needs of the congregations in the Diocese
- CTO discusses candidates with Bishop for "Diocesan fit" and congregational options
- CTO discusses congregations in search with counterparts in other dioceses at regular intervals (more targeted activity during Phase III)

Phase I: Pre-search

- 1. Rector departs
 - a. Provide for interim clergy leadership
- 2. Vestry prepares search budget and selects search committee
- 3. Vestry shares search process with congregation
 - a. Vestry develops demographic profile for Canon to the Ordinary, including compensation package for next Rector

Phase II: Profile development

- 1. Search committee meets with CTO to receive detailed information about responsibilities
- 2. Search committee develops two profiles: Episcopal Church narrative, and Congregational Profile
- 3. Search committee gets feedback from CTO/Bishop and Vestry on profile and shares with Congregation



Phase III: Candidate collection

- 1. Names are received from various sources, and initial background checks are completed
 - a. Search committee receives Interview phase training from Canon to the Ordinary or other approved resource
- 2. Suitable candidates are forwarded to Search committee for consideration

Phase IV: Interviews

- Search committee conducts interviews of candidates, and selects finalist

 Background checks begin (may take several weeks)
- 2. Search committee presents finalist to Vestry
- 3. CTO meets with Vestry to review steps of the next Phase

Phase V: Election and Call

- 1. Vestry takes formal vote to call finalist (now known as "Rector-elect")
- 2. Senior Warden informs Bishop and CTO of election; receives permission from Bishop to extend a call
 - a. CTO prepares draft Letter of Agreement based on compensation package determined in Phase I
- 3. Senior Warden issues call to Rector-elect
- 4. Rector-elect accepts call
- 5. Vestry and Rector-elect negotiate final details of Letter of Agreement
- 6. Vestry announces Rector-elect (identity, start date, etc) to Parish, coordinated with Rector-elect's current parish



Search Committee Selection

A Search Committee is normally somewhere between 7-12 persons. One or two Vestry members should be appointed to serve on the Search Committee in order to act as liaison and information link between the two bodies. *The main work of the Search Committee is active listening*. As much as is practicable, the composition of the Search Committee should reflect the congregation's diversity, including people of different ages, race, gender, length of membership, and liturgical/musical preferences. *This group needs to be equipped for the responsibility of assessing the knowledge, ability and skills of the candidates in light of the identity of the congregation, of which they are representative.*

Each member of the Search Committee must be able to represent the broad interests of the congregation at large. Thus, individuals who may be specifically focused on a single issue, activity, or otherwise are usually not good choices. Openly disaffected persons are generally not helpful to a Search Committee. *It is not appropriate for staff or other clergy to serve on the Search Committee.* Generally, the Senior Warden should not serve on the Search Committee because all of his or her energies should be devoted to keeping the church going during the transition period. No two people from the same household or immediate family should be on the Search Committee. Please note, this is not the time to recruit all those in the congregation with corporate human resource experience to become members of the Search Committee. Search Committee members will receive candidate names and learn appropriate interview skills. *They are primarily asked to be part of a discernment and calling process which is a shared spiritual journey, not a secular hiring process.*

The Vestry should attempt to select people with open hearts and minds who will be sensitive to the culture and dreams of the congregation as a whole. *Desirable characteristics for all Search Committee members are:*

- **They must be involved in the church** as a community of faith, regular in their attendance at worship, givers of record, who are actively involved in the programmatic life of the congregation.
- **They must be good listeners**. Regardless of whether they agree or not, the members of the Search Committee must be able to listen accurately and respectfully to a broad range of opinions expressed by all sorts and conditions of people.
- **They must be able to maintain confidentiality.** This is absolutely essential to the success of the search effort, and to the reputation of both the congregation and the candidates. Those who cannot resist the temptation to share a secret, or prove that they are "in the know" should simply not be on the Search Committee.
- They must be team players, have significant emotional maturity, and be able and willing to work productively with, and in the presence of, significant anxiety, tension, and potentially overt conflict. Search work requires a willingness to "speak the truth in love," to ask "difficult" questions, and to confront deeply held assumptions.

Regular and faithful attendance at Search Committee meetings and an ability to travel are also essential. A good rule of thumb is to plan for one evening meeting each week for approximately six months. Some teams will work faster than this, some will need more time; there will be periods where the team may not meet for several weeks, there will be times when the team will meet several times in the course of a week. Thus "seasonal members" or those whose employment requires extensive travel or uncertain time commitments would not generally be considered effective members. Travel for candidate visits is an important part of search work.



Search Process Timeline Worksheet

Action Item	Target completion date
Vestry develops compensation package, search budget, and appoints search committee	
Search committee meets with transition officer, selects a chairperson, and begins self-study process	
Search committee completes self-study and creates profile subcommittee	
Profile subcommittee prepares draft profile documents; forwards to transition officer	
Transition officer returns documents with feedback from bishop	
Subcommittee revises documents and presents to search committee; search chair forwards to transition officer	
Transition officer approves profile documents and disseminates to transition network	
Transition officer presents congregation at regional transition meeting(s)	
Names are received and vetted until	
Interviews are completed	
Candidates are presented to search committee by interview teams; finalist is determined	
Finalist is presented to vestry	



Search Process Estimated Expenses

Professional services (web, print)	\$500
Transition Consultant	\$1000
Telephone	\$200
Oxford Documents Background Checks	\$155 per candidate
Interview team visits to candidates' congregations	\$300 - \$5000
Finalist visit to congregation	\$200 - \$2000
Moving expenses of new Rector	\$3000 - \$12,000
Celebration of Ministry	\$300



Search Process Communications Plan

ROLE→	Search Committee	СТО	Vestry	Bishop
PHASE↓				
Pre-Search			Ensures congregation is informed of rector's departure and plans for farewell	Offers advice and counsel to vestry and CTO regarding opportunities during transition; sets specific expectations or parameters for search
Pre-Search			Invites wider church to farewell opportunity	
Pre-Search			Informs congregation of plans for interim/search period	
Pre-Search		Meets with vestry to discuss compensation for next rector, search committee composition, and search budget		
Pre-Search			Informs CTO and congregation of search committee composition	
Pre-Search	Informs CTO of search chair selection			
Pre-Search			Educates congregation about search process and congregation's role throughout (as needed)	



Profile		Meets		
Development		with search		
		committee to		
		discuss self-study		
		and profile		
		development;		
		reviews		
		strategies and		
		best practices -		
		establishes		
		timeline for		
		completion		
Profile Development	Informs vestry and			
	congregation of			
	plans for self-study			
Profile Development	Shares results of			
	self-study with			
	congregation and			
	СТО			
Profile Development	Shares draft profile	Shares draft		
	documents with	profile		
	CTO and Vestry for	documents with		
	feedback	Bishop for		
		feedback		
Profile Development		Provides	Provides feedback	
		feedback to	to search	
		search	committee	
		committee		
Profile Development	If necessary, shares	Approves final		
rionic Development	additional drafts	documents for		
		dissemination		
	with Canon;	uissemmation		
	otherwise,			
	presents final			
	documents to CTO			
Profile Development	Arranges for		Informs	
	documents to be		congregation that	
	posted to parish		search is moving	
	website(s). Shares		into active name	
	documents with		gathering. Names	
	congregation		must be	
			forwarded to CTO	
			for vetting before	
			search committee	
			can "officially"	
			consider them.	
			consider them.	



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Candidate		Makes		
Collection		documents		
		available in the		
		transition		
		ministry network		
Candidate Collection		Discusses		
		position with		
		interested		
		candidates		
Candidate Collection		Vets candidates		Vets candidates
		with resident		with canonical
		diocese		authority
				(usually Bishop)
Candidate Collection		Meets with		Releases
		search		candidates to
		committee to		СТО
		plan for		
		interview		
		process		
Candidate Collection		Releases		
		candidates to		
		search		
		committee		
Interview	Informs vestry and	committee		
Interview				
	congregation that interviews are			
	underway			
Interview	Search chair			
	contacts			
	candidates to			
	arrange for			
	interviews/visits			
Interview	Informs CTO of			
	finalist (or finalists,			
	if appropriate)			
Intonviouv				
Interview	Presents finalist to			
	vestry			
Election and Call			After election,	
			Senior Warden	
			informs CTO and	
			Bishop that	
			finalist has been	
			elected	
Election and Call				Bishop/CTO
				notifies Senior
				Warden that



			election
			is approved
Election and Call	CTO forwards draft Letter of Agreement to Senior Warden	Senior Warden notifies finalist (now Rector-elect) of election and extends the call.	
Election and Call		After LOA is negotiated between Rector-elect and vestry, Senior Warden communicates final negotiation details to CTO	
Election and Call	CTO prepares final LOA and coordinates signatures.		
Election and Call	CTO notifies Senior Warden of LOA approval		
Election and Call		Vestry announces call to the congregation and plans for leave-taking with interim clergy	